

Building inclusive leadership pipelines

*Data-driven succession
pathways for diverse talent*



Cia Kouparitsas
Chief Customer Officer
WithYouWithMe

Alicia.Kouparitsas@withyouwithme.com



Gina Meibusch
Chief R&D Officer
Art of Mentoring
gina@artofmentoring.net

Agenda:

- *Introductions*
- *Setting the scene – current state of play*
- *Getting started with data-driven leadership pipelines*
- *Mentoring for leadership*
- *Panel discussion (25 mins)*
- *Questions*



Art of Mentoring:

We help organisations create impactful mentoring programs through:

- *Tailored Program Design aligned with your goals*
- *Expert Training & Support to ensure success*
- *Evidence-Based Methodologies for measurable outcomes*
- *Advanced Mentoring Platform for ease of management*

We nurture growth, leadership, and inclusion by building mentoring programs that work.

Some of our partners in change:



WithYouWithMe:

We're a global tech company that help organisations fully utilise their workforces, by perpetually evolving the skills they have into the skills they need.

We are driven by a simple belief; that when an individual's career aspirations are aligned with organisational goals, both will thrive.

Drawing on this philosophy, our proprietary employee activation software and talent creation services help organisations around the world to cultivate skilled workforces that are always prepared, fit for purpose and inclusive.

Some of our successes



Matched 15,000 individuals to careers



More than 400 organisations on the Potential platform



100,000 users on platform



Top 10 LinkedIn Startups 2022



Deloitte Fast50 2019 & 2022

Some of our partners in change:





Inequality in Leadership in Australia





The problem



19.4%

of CEOs are women



6%

of Australian senior leaders come from non-European backgrounds..



40:40:20

HESTA's model for creating gender equity in the workforce



25%

of Australian employers have implemented strategies to address leadership inequity




It starts with data..

Step 1: Understanding the individual

Making psychometrics actionable

- **Openness to Experience: Creativity and adaptability can indicate their leadership style would thrive in dynamic or start up environments.**
- **Conscientiousness: Reliability, organization, and goal orientation are vital for executing strategies.**
- **Extraversion: Assertiveness and energy are crucial for inspiring teams and building networks.**
- **Agreeableness: Empathy and cooperation are important for team morale and collaboration.**
- **Emotional Stability: Resilience under pressure enables effective decision-making in high-stakes roles.**

Your Learning Style is Interpersonal

The Interpersonal learning style is based on your preference for learning in a social setting. You learn best by listening to others and by participating in group activities. You are likely to be a team player and to work well in a group setting. You are likely to be a team player and to work well in a group setting.

Aptitude Results

The aptitude results show your scores on various aptitude tests. The scores are as follows:

Aptitude Test	Score
Recognition Memory	100
Spatial	95
Verbal Reasoning	90
Abstract	85
Language Written Comprehension	80
Digit Symbol Coding	75
Numerical Reasoning (Data Interpretation)	70

Abstract

Abstract reasoning measures the ability to identify and interpret the logic and patterns in complex situations. It is a key skill for many professions, particularly those involving problem-solving and critical thinking.

Language Written Comprehension

Language written comprehension measures the ability to understand and interpret written information. It is a key skill for many professions, particularly those involving reading and writing.

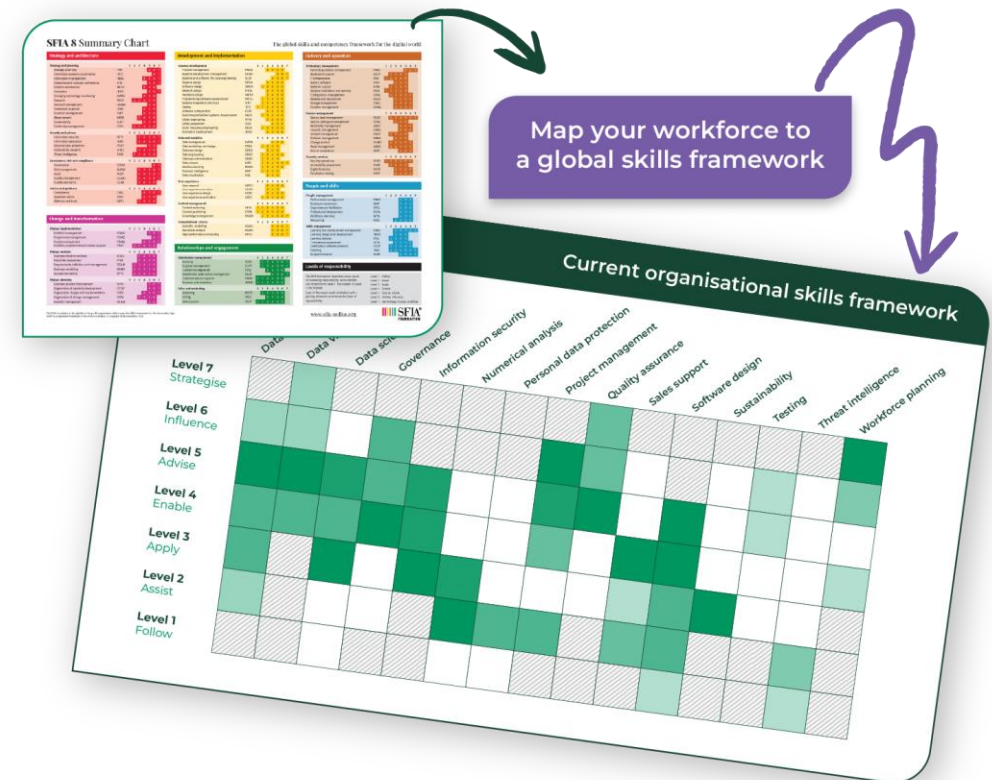
Step 2: Mapping skills against leadership needs

• **Autonomy:** at what level do Leaders take accountability and operate independently.

Influence: Leadership potential is evident in how individuals impact their teams and stakeholders.

• **Complexity:** Handling ambiguous, multi-faceted challenges is a hallmark of leadership.

• **Business skills:** Communication, negotiation, and strategic alignment are foundational skills for effective leaders.



Step 3: Closing the gap with the 70:20:10 model



Clarity

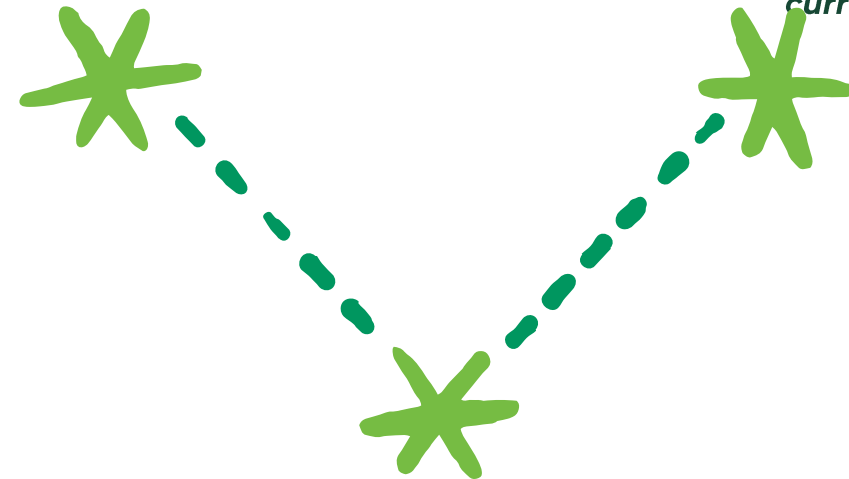
Rapidly understand, simplify and consolidate your role architecture

'What skills do I need our leaders to have?'

Capability

Rapidly assess and validate your entire company's capability

What skills do our people currently have?



Closure

Bring these two things together using uniquely motivating, personally tailored learning plans.

What skills can we build? (and how?)

Entrenching data-driven strategies for building leadership pipelines

- 1. Assess leadership potential*
- 2. Ensure organisational alignment*
- 3. Design personalized development plans*
- 4. Implement precision upskilling*
- 5. Create mentoring networks*



Nurturing potential, closing skills gaps and guiding leadership growth with mentorship



Mentoring-driven strategies for building leadership pipelines



- 1. Assess leadership potential*
- 2. Ensure organisational alignment*
- 3. Design personalized development plans*
- 4. Implement precision upskilling*
- 5. Create mentoring networks*

Panel discussion

Inclusive leadership development in action



Holly Hunt
Founder & CEO
Women in Digital



Annie Mulders
National Partnerships Director
Year 13



Lucy McClean
Managing Director
Forelight Advisory

What to take away

- 1. Remove barriers and look to data to identify leadership potential*
- 2. Ensure organizational alignment – build leadership paths that match to long-term organizational objectives*
- 3. Design personalized development plans to improve success rates*
- 4. Implement precision upskilling to deliver better ROI and training outcomes*
- 5. Create mentoring networks to ensure holistic development*



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Thank you



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